Project Document
[Turkmenistan]

Project Title: Partnering for SDG acceleration, Phase IV
Project No:
Implementing Partner: United Nations Development Programme
National Partner: Ministry of Finance and Economy of Turkmenistan
Start Date: 1 January 2026 **End Date:** 31 December 2027
Project Appraisal Committee meeting date: 29 May 2025

Brief description

Turkmenistan has committed itself to the implementation of the 2030 Agenda for Sustainable Development and it's Goals (SDGs), and their implementation in national development plan. This project, launched in 2018, is aimed at supporting the achievement of SDGs and is a joint platform for coordinating the work of relevant ministries and agencies of Turkmenistan and UN agencies in the field of SDG implementation.

The fourth phase of the SDG Platform is a continuation of the third phase, which provided support to the Ministry of Finance and Economy of Turkmenistan in advancing SDG implementation and sustainable financing, as well as in enhancing national capacity on issues related to WTO accession.

The objective of the fourth phase is to promote sustainable development by strengthening the institutional capacity of the Ministry of Finance and Economy of Turkmenistan, as the designated authority responsible for coordinating the implementation of the Sustainable Development Goals adopted by UN Member States.

The project will include the following components:

1. Assistance in the implementation of development finance initiatives as part of the preparation of the Third Voluntary National Review of Turkmenistan on achieving the Sustainable Development Goals.
2. Capacity building on SDG localization at the national level.

Contributing Outcome (UNSDCF, CPD)
UNSDCF Outcome 1: By 2030, the people of Turkmenistan have access to accountable governance system through improved public administration and strengthened fiscal capacity, based on commitments to human rights, rule of law and gender equality to ensure achievement of the SDGs.

CPD Output 1.3.: Evidence-based and rights-centred policies in support of national SDG agenda are in place with adequate budgetary resources planned, implemented, and monitored using disaggregated data.

Gender Marker: GEN 2

Total amount of funds required:		**187,000 USD**
Government of Turkmenistan:		**167,000 USD**
	2026 year	**90,925 USD**
	2027 year	**76,075 USD**
UNDP:		**20,000 USD**

Agreed by (signatures):

Ministry of Finance and Economy of Turkmenistan	**UNDP in Turkmenistan**
Mammetguly Astanagulov Minister	Narine Sahakyan Resident Representative
Date: 02. 02. 2026	Date: 30. 01. 2026

I. Development Goal

Turkmenistan is committed to implementing the 2030 Agenda for Sustainable Development and achieving the Sustainable Development Goals (SDGs) adopted by UN Member States. The country is developing its national strategy aimed at sustainable economic growth and improving the well-being of its population. Since 2016, Turkmenistan has been systematically working on adapting the SDGs and their indicators at the national level. As part of its commitment to achieving the 17 SDGs, a Presidential Decree in 2017 established a Working Group on SDG Implementation, responsible for analyzing and addressing the SDG targets and indicators.

The fourth phase of the SDG Implementation Platform builds on the achievements of the third phase of the project. During the third phase, support was provided to the Ministry of Finance and Economy of Turkmenistan in advancing SDG implementation, preparing periodic national SDG progress reports, improving sustainable development financing mechanisms, and developing components of the Integrated National Financing Framework (INFF). This included budget classification tagging using UNDP's Rapid Integrated Assessment (RIA) methodology, which helped assess the alignment of budget structures with national SDG priorities. The project also supported the promotion of SDG localization efforts.

In addition, the project contributed to strengthening national capacity on WTO accession and harmonizing national legislation in accordance with WTO agreements, including in the areas of taxation, drafting regulatory acts for domestic regulation of services and investment, and improving market access in the banking, financial, and other service sectors. These efforts contributed to achieving the country's strategic goals of integration into the global trading system and sustainable economic development.

Thus, the third phase of the project represented a significant step toward strengthening the foundations for Turkmenistan's sustainable development. On one hand, systematic support was provided for SDG implementation and monitoring, including financing aspects. On the other hand, a strong foundation was laid for the successful continuation of WTO accession negotiations and the enhancement of national expertise.

Under the fourth phase of the SDG Implementation Platform, Turkmenistan will develop its third Voluntary National Review (VNR) on SDG progress, enabling the country to meet its international obligations within the framework of a systematic national-level progress assessment process.

Turkmenistan has already submitted two Voluntary National Reviews at the UN High-Level Political Forum: the first in 2019 and the second in 2023. These reviews reflect the country's commitment to the SDGs and demonstrate progress in integrating the Goals into national policy and strategic planning.

The first Voluntary National Review (VNR), presented in 2019, confirmed that Turkmenistan had taken systematic steps toward SDG implementation, including the integration of the Goals into national strategic documents, the establishment of an Interagency Coordination Mechanism for monitoring and implementation, and the development of national indicators to assess progress. Key priorities were identified as economic diversification, social development, environmental issues, and climate change.

The second Voluntary National Review (VNR), presented in 2023, focused on the development of institutional mechanisms and strategies aimed at strengthening sustainable development. The review highlighted measures taken in response to the COVID-19 pandemic, which facilitated a transition to new parameters of sustainable growth. It noted progress in enhancing the institutional framework for SDG implementation, reinforcing a people-centered approach in national policy, advancing digitalization, and promoting a "green transition." Significant attention was given to expanding international cooperation, including Turkmenistan's accession process to the World Trade Organization (WTO).

The future priorities outlined in the second VNR focus on the localization of the SDGs, the improvement of national financing systems, and more active engagement with regional and local authorities to account for the specific needs and challenges of different regions. These measures aim to ensure a more targeted approach to the development and implementation of policies for sustainable development, in line with the principle of "leaving no one behind.

The third Voluntary National Review (VNR), which Turkmenistan plans to present in 2027, will focus on the country's progress, reflecting its priorities in implementing the Sustainable Development Agenda.

The preparation of Turkmenistan's third Voluntary National Review (VNR) will once again reaffirm the country's steadfast commitment to implementing the 2030 Agenda, showcase the progress made and successful practices, highlight existing challenges, and present a strategic vision along with priority directions for further steps toward achieving the SDGs at both the national and local levels.

An important part of SDG implementation in Turkmenistan is the establishment of a sustainable financing mechanism capable of supporting the country's economic, social, and environmental development in line with the SDGs.

The Government of Turkmenistan demonstrates full commitment to the implementation of agreements and obligations reached at the international conferences on financing for development, with particular attention to the principles Seville forth in the Action Agenda of the Fourth International Conference on Financing for Development and the Avaza Program of Action for 2024-2034 of the Third UN Conference on Landlocked Developing Countries (LLDCs). These commitments are an integral part of the 2030 Agenda for Sustainable Development and provide a solid foundation for supporting the national SDG agenda.

One of the important steps towards achieving the SDGs was the signing of a Memorandum of Understanding on cooperation to achieve the Sustainable Development Goals between the Ministry of Finance and Economy of Turkmenistan and the United Nations. This document provides a strong foundation for expanding the strategic partnership between Turkmenistan and the UN to accelerate the mobilization of financial resources and the implementation of the 2030 Agenda. At the same time, UNDP supports the Government of Turkmenistan in implementing the structure of the Integrated National Financing Framework (INFF), which aims to attract and effectively utilize both national and international resources to achieve the SDGs.

The implementation of the INFF in the country is fully aligned with the current objectives of the Ministry of Finance and Economy of Turkmenistan and covers a wide range of issues aimed at improving the efficiency of public financial management. This includes enhancing the linkages between national development program objectives and budget expenditure planning with regard to the SDGs. In the context of INFF implementation, the Ministry extensively utilizes technical expertise and experience provided by the UN development system and other international organizations to accelerate the mobilization of financial resources and the realization of the 2030 Agenda.

In May 2021, a Joint Expert Group of the United Nations and the Government of Turkmenistan on SDG Financing was established, marking an important step in the detailed study of sustainable financing approaches. This group focuses on reviewing the practical application of financing and the use of the Integrated National Financing Framework (INFF) and other effective financing tools that can contribute to achieving the country's long-term sustainable development goals.

The SDG financing priorities are also reflected in Turkmenistan's second Voluntary National Review (2023) and focus on fulfilling commitments made under the Addis Ababa Action Agenda. The main emphasis is on improving national financing systems, which supports more effective SDG implementation and ensures the country's sustainable development.

Despite significant additional financing needs to achieve the SDGs, Turkmenistan, as an upper-middle-income country, relies primarily on its own domestic resources to meet national SDG targets by 2030.

This position was reaffirmed during Turkmenistan's national commitments at the 2023 SDG Summit, where the Government emphasized its intention to extensively leverage domestic capacity to finance state-level sustainable development goals and priorities[1].

To build an effective SDG financing system, the country needs to continue improving public financial management, which will enhance the efficiency of public funds used to finance medium-term socio-economic development programs and the SDGs. The implementation of specific components of the Integrated National Financing Framework (INFF) will contribute to this objective. Turkmenistan has already begun implementing the first INFF module, "Assessment and Diagnosis," and conducted a Development Finance Assessment (DFA) in 2022 aimed at understanding potential financing sources in the country and identifying further directions for resource mobilization in the medium and long term. Based on the results of the DFA, it can be concluded that Turkmenistan has effectively implemented the first and fourth INFF modules— "Assessment and Diagnosis" and "Governance and Coordination"—while consistent work will continue on the other modules, "Financing Strategy" and "Monitoring."

Within the framework of the fourth phase of the SDG Implementation Platform, work on SDG localization, which began in the previous third phase of the project, will also continue. The 2030 Agenda places great importance on applying localized approaches to SDG implementation to improve the well-being of rural areas, enhance the quality of life for the population, support vulnerable communities, and promote gender equality. Localization involves a series of processes aimed at integrating the principles, goals, and indicators of the SDGs into local-level planning and development documents. It is important to note that the localization process is inclusive and involves all local stakeholders, such as civil society, local communities, academia, and the private sector. In this regard,

[1] SDG National Commitments Form Submissions | Sustainable Development

SDG localization must be carried out considering national development priorities, current issues, challenges, and opportunities specific to each particular region.

Effective regional development involves leveraging its unique factors and potential through the improvement of social services, stimulation of economic growth, and environmental protection. At the same time, applying a single strategy across all regions is challenging, as each has its own characteristics, level of socio-economic development, and resources. SDG localization allows for these differences to be taken into account and promotes more balanced and sustainable development at the regional level. In this process, local executive authorities play a key role, taking the lead in implementing transformative measures aimed at accelerating the achievement of the SDGs.

According to the methodology on SDG Localization in Europe and Central Asia, jointly developed by UNDP and FAO and published in 2023 [2], countries are recommended to structure the SDG localization process in several stages. The localization process involves implementing sequential phases, ensuring the involvement of stakeholders and adhering to the principle of "leaving no one behind." It also includes the preparation of Voluntary Local Reviews that reflect the progress of SDG achievement at the regional level.

It should be noted that some stages of SDG localization in Turkmenistan have already been partially implemented. These include the results of the Rapid Integrated Assessment (RIA) conducted by UNDP in 2017, 2019, and 2022, aimed at identifying the alignment of state planning system documents with the SDGs, as well as further improving these documents considering the SDGs and developing approaches to localize the adopted SDG goals and indicators. The Government's work on integrating the national planning system with the SDGs is carried out on a systematic basis, resulting in a high degree of alignment between national priorities and the SDGs.

In 2025, within the framework of the third phase of the UNDP project, a Methodology for Localizing the Sustainable Development Goals (SDGs) for Turkmenistan was developed. This document was created considering recommendations from UNDP and FAO, international best practices, and the specific features of the country's regional development.

The methodology will serve as the foundation for building a comprehensive and systematic SDG localization process in Turkmenistan. Within this process, raising awareness and developing the competencies of local executive authorities is planned, enabling them to effectively present SDG goals and indicators at the local level.

SDG localization will allow for adapting national targets to the socio-economic realities of each region of Turkmenistan, including priority challenges such as access to quality services, rural development, and support for vulnerable groups. Training and engaging local executive bodies will create a sustainable system for SDG implementation and monitoring, improving governance quality and accountability. A systematic approach to SDG localization, based on the developed methodology, will ensure better understanding and implementation of the 2030 Agenda tasks, as well as enhance regional capacity to carry out reforms and programs aimed at improving quality of life.

[2] https://openknowledge.fao.org/server/api/core/bitstreams/ba6027bb-17cf-4ff5-9b0b-2a3b628a44b8/content

This project aligns with the goals and objectives of the Framework Cooperation Program on Sustainable Development (FCPSD) between Turkmenistan and the United Nations for 2026–2030, as well as the action plan of the Country Cooperation Program between Turkmenistan and UNDP for 2026–2030. It offers the Ministry of Finance and Economy of Turkmenistan technical assistance within the framework of the next (fourth) phase of the project aimed at strengthening national capacity for the preparation of the 3rd Voluntary National Review on SDG achievement, developing approaches and tools for further implementation of the Comprehensive National Financing Framework to accelerate SDG progress, and enhancing the capacity of local executive bodies in SDG localization.

II. STRATEGY

The fourth phase of the project represents a strategically important document within the framework of cooperation between the United Nations Development Programme (UNDP) and the Government of Turkmenistan in the implementation of the global 2030 Agenda for Sustainable Development. It fully aligns with the Sustainable Development Goals (SDGs), officially adopted by Turkmenistan at the governmental level in September 2016.

UNDP's support strategy under the fourth phase of the project will contribute to the implementation of the priority areas of the UNDP Country Programme for 2026–2030. In particular, it focuses on strengthening planning and governance systems, and enhancing economic diversification to accelerate the country's progress toward the 2030 Agenda and its national development goals.

The project is designed to take into account national characteristics and priorities in implementing the 2030 Agenda and to ensure a balanced approach to the three core pillars of sustainable development: economic, social, and environmental. It will support the strengthening of sustainable development measures at both the national and local levels.

The project focuses on enhancing the capacity of the Ministry of Finance and Economy of Turkmenistan—the institution responsible for developing and implementing economic policy, strategies for socio-economic development, drafting and executing the state budget, and ensuring the monitoring and coordination of SDG implementation at the national level.

The main goal of the project is to support the Government of Turkmenistan in strengthening national capacity for SDG implementation. This includes improving sustainable development reporting, preparing the 3rd Voluntary National Review on SDG progress, and developing approaches and tools for implementing the Integrated National Financing Framework (INFF), thereby accelerating SDG achievement. In addition, the project will contribute to building the capacity of local executive authorities for SDG localization.

The project will comprise the following components:

Component 1. Assistance in the implementation of development finance initiatives as part of the preparation of the Third Voluntary National Review of Turkmenistan on Achieving the Sustainable Development Goals.

<u>Preparation of Turkmenistan's Third Voluntary National Review on the Implementation of the Sustainable Development Goals</u>

Following the recommendations of the Seville and Avaza Action programmes, including the timely implementation of development programmes and strategies, UNDP will provide expert support to the Ministry of Finance and Economy of Turkmenistan on financing issues, updating the Development Finance Assessment (DFA) according to the UNDP methodology, analyzing all sources of financing available to the country, and evaluating the effectiveness of the financial system.

In this regard, the inclusion of development finance issues in Voluntary National Reviews of countries on the implementation of the 2030 Agenda becomes relevant.

The project will provide comprehensive support to the Ministry of Finance and Economy of Turkmenistan in the preparation of the Third Voluntary National Review (VNR) on the implementation of the Sustainable Development Goals (SDGs). The Third Review will encompass the results of the Development Finance Assessment, taking into account the global approach to development finance reflected in the Seville and Avaza Programmes of Action.

The initiative will include methodological and technical assistance, such as the development of analytical materials, organization of working meetings, capacity-building activities, and stakeholder consultations.

Special attention will be given to strengthening national capacity in monitoring and evaluating SDG progress, with a particular focus on developing effective reporting platforms at the local level. The VNR will highlight both the achievements, and the current challenges Turkmenistan faces on its path toward sustainable development.

Additionally, the project will promote the active participation of a broad range of partners — including central and local executive authorities, academic institutions, civil society, and the private sector — to ensure a comprehensive and inclusive review process.

The third review will also focus on regional development priorities. To this end, consultations are planned to identify the most relevant sustainable development challenges at the regional level. This will help prioritize the SDGs that are most applicable to specific regions. The identified local-level priorities will be aligned with the corresponding SDGs and incorporated into the VNR, alongside the UN's cluster goals. This will ensure a bottom-up approach and enhance the relevance of the VNR for both national and regional sustainable development policies.

<u>Update of the 2022 Development Finance Assessment (DFA)</u>

The Development Finance Assessment conducted in 2022 served as a valuable source of consolidated information and analysis of all financing sources available to the country, as well as an evaluation of the financial system's effectiveness. Further implementation of the INFF will require an update of the DFA in 2026 and a deeper analysis of its findings and recommendations for the continued rollout of the INFF. The updated DFA will focus on analyzing the current status and progress across all four components of the DFA, with particular emphasis on supporting future approaches to the development of a comprehensive financing strategy and the introduction of a medium-term budgeting framework in the country.

Although the findings of the 2022 Development Finance Assessment (DFA) helped address key gaps in understanding the volume and trends of available development financing in Turkmenistan, the updated DFA will need to delve deeper into evaluating enabling institutional factors (legal, regulatory, etc.) and supporting ecosystems (institutions and stakeholders) for integrating the Sustainable Development Goals (SDGs) into the public finance system.

The value of the updated DFA lies in providing a more comprehensive picture of public and private financing, as well as enabling a comparative analysis with previous findings and recommendations from the 2022 DFA.

The updated DFA will also aim to strengthen the mobilization of private financing and non-state actors in the Government of Turkmenistan's approach to accelerating the achievement of the SDGs. Furthermore, particular attention will be given to enhancing the linkages between planning functions and financial policy to ensure a more integrated and holistic approach to financing within the country.

This will enable the Government to fulfill the national commitments made at the 2023 year[3] SDG Summit by developing and subsequently implementing the next steps in the INFF rollout, based on the results and recommendations of the DFA.

Analysis of the Regulatory and Institutional Framework for Private Sector Support in Turkmenistan and Development of Recommendations for Applying Successful International Financing Practices within the Framework of the Integrated National Financing Framework (INFF)

As part of this study, a comprehensive analysis of the current regulatory and institutional framework for private sector support in Turkmenistan will be conducted, along with the development of recommendations to improve business conditions and stimulate private sector growth in line with national priorities.

The analysis will be based on desk research focusing on the evaluation of existing laws and regulations governing private sector activities, the review of current state policies and support programs for the private sector (e.g., subsidies, tax incentives, financing), and the assessment of the role played by both public and private institutions, including agencies, funds, associations, and other structures supporting the private sector. Furthermore, recommendations will be developed to promote sustainable development and greater engagement of the private sector within the evolving Integrated National Financing Framework (INFF) of Turkmenistan, drawing from successful international practices in private sector financing.

Capacity Building of Local Executive Authorities and SME Representatives on the use of SDGs Financing Instruments

As part of this project, training seminars will be organized with the support of UNDP expertise to enhance the qualifications of public servants at both central and local levels. These capacity-building efforts will focus on the use of innovative financing instruments to achieve the Sustainable Development Goals (SDGs), such as blended finance, green finance, guarantees, and green bond issuance, among others.These activities aim to strengthen the capacity of professionals responsible for implementing sustainable development policies and to create an enabling environment for attracting sustainable and environmentally responsible investments into key economic sectors, thereby supporting Turkmenistan's national SDG agenda. In particular, strengthening the capacity of local executive authorities in the use of modern financial tools aimed at mobilizing sustainable

[3] https://sdgs.un.org/national-commitments-sdg-transformation/22302

and affordable financing will allow for more effective assessment and management of environmental and social risks, improve the quality of project and investment planning, and help create favorable conditions for attracting international capital into priority regional projects.

Component 2. Enhancing National Capacity on the Localization of the Sustainable Development Goals

This component provides comprehensive support for the localization process of the Sustainable Development Goals in pilot regions (velayats) of Turkmenistan, aiming to adapt the national sustainable development goals to local contexts and priorities.

At the first stage, central and local executive authorities are to select two to three pilot regions where the localization process will be launched, taking into account their potential, the country's regional priorities, and the availability of institutional support at the local level. Next, a baseline socio-economic assessment will be conducted in the selected pilot regions of Turkmenistan. This will be a key step in initiating the localization process, enabling the identification of current conditions, needs, and development priorities at the local level, defining vulnerable population groups, and establishing a starting point for subsequent progress monitoring and adaptation of national goals to the regional context. In addition, practical recommendations will be developed on the mechanisms for implementation, monitoring, and evaluation of the Sustainable Development Goals achievements within local policies and programs.

At the same time, an information and awareness campaign will be launched, and introductory seminars will be organized to increase the awareness and engagement of all stakeholders, including local executive bodies, the academic sector, non-governmental organizations, and businesses. To achieve this goal, UNDP's best practices will be used to align regional priorities with the Sustainable Development Goals, identify key trends, and develop potential solutions with the involvement of all interested parties. This will also facilitate the establishment of cross-sectoral collaboration among local executive bodies, the private sector, academia, and civil society institutions for the joint implementation of sustainable development initiatives.

Special attention will be given to enhancing the capacities of local executive bodies in the localization of the Sustainable Development Goals. They will receive technical support for the practical implementation of the developed Methodology for SDG localization. To strengthen their capacity, training will be provided on integrating the SDGs at the local level, developing sustainable strategic planning, as well as improving skills in quality monitoring and evaluation of progress towards achieving the Sustainable Development Goals. This will create conditions for more effective implementation of the SDGs within local and regional initiatives.

One of the outcomes of localizing the Sustainable Development Goals in the pilot region will be the development of a Local Voluntary Review. This Review will demonstrate the country's approach to localizing the Sustainable Development Goals and serve as an important example of applying the localization methodology at the local level. It will include a description of key steps such as the analysis of the current situation, identification of regional priorities, and development of an action strategy, while also highlighting successful practices and identified challenges. The Review will serve as a tool to showcase how the national sustainable development strategy is adapted and implemented at the local level, ensuring transparency, accountability, and effective collaboration among stakeholders.

III. RESULTS AND PARTNERSHIPS

Outcome 1: ***Assistance was provided in the implementation of development finance initiatives as part of the preparation of the Third Voluntary National Review of Turkmenistan on Achieving the Sustainable Development Goals.***

Activity 1.1. *Organization of consultations at the central and local levels to identify the most prioritized Sustainable Development Goals to be included in the third Voluntary National Review on the achievement of the SDGs in Turkmenistan.*

Technical and methodological support will be provided for conducting consultations across the regions of Turkmenistan to identify the most relevant Sustainable Development Goals for the country. This work will involve organizing workshops, roundtables, and the application of specialized UNDP methodologies, enabling a deeper understanding of local development contexts through the lens of the SDGs, as well as identifying the most pressing issues and potential solutions.

Activity 1.2. *Development of the draft of the third Voluntary National Review on the achievement of the Sustainable Development Goals of Turkmenistan.*

Assistance will be provided in engaging both international and local experts for the development of the draft of the third Voluntary National Review on the achievement of the Sustainable Development Goals of Turkmenistan.

Activity 1.3. *Updating the 2022 Development Finance Assessment*

Assistance will be provided in attracting the necessary expertise to update the 2022 Development Finance Assessment in order to conduct a deeper and more comprehensive analysis of the structure of available financing sources for Turkmenistan. This will help better prepare for the full launch and implementation of the Comprehensive National Financing Strategy in the country, ensuring long-term sustainability and successful achievement of the Sustainable Development Goals.

Activity 1.4. *Provision of support in organizing discussions of the draft third Voluntary National Review among various thematic groups for the development of the final version of the report.*

Assistance will be provided in engaging local experts and organizing discussions among different thematic groups. Systematic and transparent work will be organized with various groups, including representatives of government agencies, the scientific community, civil society, the private sector and other relevant participants. The main objective is to create conditions for a comprehensive discussion, exchange of views and consideration of national specificities, which will make it possible to form a reasonable, consistent and high-quality final version of the report of the Third Voluntary National Review.

Activity 1.5. *Conducting an analysis of the regulatory and institutional framework supporting the private sector in Turkmenistan and developing recommendations for applying successful international practices in private sector financing within the framework of the implementation of the Comprehensive National Financing Mechanism.*

An analysis of the current regulatory and institutional framework supporting the private sector in Turkmenistan will be conducted, and recommendations will be developed to improve the business environment and stimulate private sector growth in line with national priorities.

Activity 1.6. *Enhancing the skills and expert capacity of civil servants at the central and local levels in applying financing instruments for the Sustainable Development Goals.*

Support will be provided to engage expertise from the UNDP Financial Hub to organize training sessions and seminars for representatives of government officials at the central and local levels. These sessions will focus on developing skills in using financing instruments to achieve the Sustainable Development Goals, such as blended finance, guarantees, green financing, issuance of green bonds, and others.

Outcome 2: The national capacity on localization of the Sustainable Development Goals has been strengthened.

Activity 2.1. *Conducting a basic socio-economic assessment of the development agenda in selected pilot regions of Turkmenistan.*

Expert and analytical support will be provided to carry out a basic socio-economic diagnosis of the pilot regions chosen for the localization of the Sustainable Development Goals. To this end, national experts in regional development will be engaged to identify the strengths and weaknesses of the regions, current challenges, key trends, and major gaps that require special attention in the process of localizing the Sustainable Development Goals. The results obtained will serve as a basis for adapting the Sustainable Development Goals to the regional context and determining priority areas for development.

Activity 2.2. *Strengthening the capacities of local executive bodies on the localization of the Sustainable Development Goals (SDGs).*

Expert and methodological support will be provided for the phased practical implementation of the developed Methodology for SDG localization. To enhance their capacities, training sessions will be conducted focused on the implementation of the SDGs at the local level, the development of sustainable strategic planning, as well as the improvement of skills in effective monitoring and evaluation of progress achieved.

Activity 2.3. *Development of a Local Voluntary Review for one of the pilot regions based on the results of SDG localization.*

Support will be provided in engaging international and national experts to develop the Local Voluntary Review (LVR). The review will reflect preliminary results achieved in the process of localizing the Sustainable Development Goals in the pilot regions. Special attention in the LVR will be given to successful practices developed during localization, as well as existing challenges and gaps hindering sustainable development at the regional level. The involvement of experts will ensure high-quality analytical materials, strengthen the rationale for recommendations, and enhance the region's capacity to further advance the SDGs.

Resources required for achieving the expected results

The main resources needed to achieve the project results will include expenses for the project team, consisting of a project coordinator and a project assistant. In addition, international and national experts and consultants will be engaged to provide analytical and technical support. The project budget will also cover administrative costs, travel expenses, costs related to organizing meetings and seminars, as well as publication expenses.

A detailed work plan for the project will be developed at the initial stage with appropriate financial allocations and presented at the first meeting of the Project Steering Committee. During the project implementation, the effectiveness of project activities will be ensured through coordination with other projects and initiatives, efficient coordination and joint planning of work, and active engagement of stakeholders and partners.

Partnerships

The Ministry of Finance and Economy of Turkmenistan and the UN Development Programme are the main partners in the implementation of the project.

During the implementation of the project, UNDP and the Ministry of Finance and Economy of Turkmenistan will closely cooperate with the Ministry of Foreign Affairs of Turkmenistan and other agencies. At the same time, the Project's activities will be coordinated with the work of other UN agencies and International Organizations, engaged in the activities aimed at achieving Sustainable Development Goals.

Risks and assumptions

The strategy and Action Plan of this project are based on the following assumtions:

EXPECTATIONS:

- Commitment from the leadership of the Ministry of Finance and Economy of Turkmenistan, as well as other involved ministries and sectoral agencies, to the implementation of the Project.
- Effective coordination among all stakeholders involved in the Project implementation.

RISKS:

Among the risks that may affect the achievement of the Project's objectives, the most significant are:

- Lack of qualified technical and other specialists in the local market, and insufficient training of national personnel
- Ensuring timely provision of the necessary resources from the national partner for the implementation of the project
- Insufficient involvement of national partners in project implementation and decision-making.
- Low awareness of the Sustainable Development Goals (SDGs) among government officials at the central and local levels, as well as among the general public.

Engagement with stakeholdres

Target groups:

- Members of the Interagency Working Group on SDGs, as well as members of the Joint UN-Government Expert Group on SDG financing, will participate in workshops and training sessions related to SDG implementation and development financing, as well as be informed about planned activities.

Digital Solutions. The project will utilize digital technologies and solutions to improve the coordination, collection, analysis, and reporting of data related to the implementation of the Sustainable Development Goals (SDGs) in Turkmenistan. Building on previous phases, the fourth phase will utilize innovative digital tools to support the Ministry of Finance and Economy of Turkmenistan in preparing the third Voluntary National Review (VNR), developing a Comprehensive National Financing Framework for achieving the SDGs, and building capacity for SDG localization at the national and local levels. Key results of the previous phases include the creation of a National SDG Reporting Platform (2022), which is operational within the State Statistics Committee of Turkmenistan. The platform provides dynamic tracking of SDG indicators. The current phase plans to further develop digital infrastructure, expand access to data, and enhance the digital literacy of stakeholders to support data-driven decision-making.

IV. Project Management

The project will be implemented under the United Nations Development Programme's Direct Implementation Modality (DIM), with the Ministry of Finance and Economy of Turkmenistan serving as the national partner-beneficiary. The DIM model enhances planning and budgeting within the parameters of the state budget. A Project Steering Committee will be established to provide overall strategic guidance and directive oversight, ensuring the project is executed in accordance with the approved plan and budget.

In accordance with DIM requirements, responsibility for the project lies with UNDP, as stipulated in the Standard Basic Assistance Agreement signed between UNDP and the Government of Turkmenistan on October 5, 1993.

UNDP will oversee and manage the overall project budget, monitor project implementation, and be accountable for timely reporting to the donor. Additionally, UNDP will support coordination and liaise with other ongoing initiatives and organizations operating in the country.

The UNDP quality assurance for the project work ensures the availability of necessary funds for project implementation; advancement of the project towards the planned results; regular monitoring and assurance activities; proper use of resources entrusted to UNDP; tracking and updating of critical project information in the Quantum system; timely submission of financial reports; and quarterly submission of consolidated progress reports to the Project Steering Committee. It also includes proper risk management with regular updates to the risk register in Quantum; review and utilization of reports received from the government to develop quality assurance procedures; and continuous monitoring of operational, financial, and programmatic aspects.

V. Results Framework

Expected Outcome No 1 as formulated in the Cooperation Framework on Sustainable Development: By 2030, the people of Turkmenistan have access to accountable governance system through improved public administration and strengthened fiscal capacity, based on commitments to human rights, rule of law and gender equality to ensure achievement of the SDGs.

Outcome indicators, as stipulated in the Country Programme Document, Ruslts Framework including the baseline:
Indicator 1.3: Developed and implemented evidence-based and rights-oriented policy measures in support of the national SDG agenda, also backed by adequate budgetary resources, executed and monitored using disaggregated data. (SDGs - 5, 8, 10, 11, 16, 17)
Indicator 1.3.1: Number of policies supported to align public/private finance with the SDGs. Source/Frequency: Project reports, reports from national partners. Project reports.
Baseline (2025): 3; Target (2030): 6

Applicable Strategic Plan Outcome of UNDP: Outcome. Structural transformation accelerated, particularly green, inclusive, and digital transitions.

Project title and project number in the Quantum system: "Platform for the Implementation of the Sustainable Development Goals, Phase IV."

Expected outcomes	Indicators	Data source	Baseline 2025	Target			Data collection methods
				Year 1	Year 2	Final	
Outcome 1 **Assistance was provided in the implementation of development finance initiatives as part of the preparation of the Third Voluntary National Review of Turkmenistan on Achieving the Sustainable Development Goals.**	***Indicator 1.1.*** *Consultations were organized at the central and local levels to identify the most prioritized Sustainable Development Goals for inclusion in the third Voluntary National Review on the progress toward achieving the SDGs.*	Project report	No	Yes		Yes	Consultant's report
	Indicator 1.2. *The draft of the third Voluntary National Review on the progress towards the Sustainable Development Goals of Turkmenistan has been developed.*	Project report	No		Yes	Yes	Consultant's report
	Indicator 1.3. *The 2022 Development Finance Assessment has been updated.*	Project report	No	Yes		Yes	Consultant's report
	Indicator 1.4. *Support was provided in organizing discussions of the draft third Voluntary National Review among various thematic groups to develop the final version of the report.*	Project report	No		Yes	Yes	Consultant's report

Expected outcomes	Indicators	Data source	Baseline 2025	Target			Data collection methods
				Year 1	Year 2	Final	
	Indicator 1.5. *An analysis of the regulatory and institutional framework supporting the private sector in Turkmenistan has been conducted, and recommendations have been developed for applying successful international practices in private sector financing within the implementation of the Comprehensive National Financing Mechanism.*	Project report	No		Yes	Yes	Consultant's report
	Indicator 1.6. *Number of government officials at the central and local levels (men and women) who have undergone training on the use of SDG financing instruments.*	Project report	0		20	20	Project report
Outcome 2 *National capacity on SDG localization has been strengthened.*	***Indicator 2.1.*** *A basic socio-economic assessment of the development agenda was conducted in selected pilot regions of Turkmenistan.*	Project report	No		Yes	Yes	Consultant's report
	Indicator 2.2. *The competencies of local executive bodies in the localization of the SDGs have been enhanced.*	Project report	0		20	20	Project report
	Indicator 2.3. *Development of the Local Voluntary Review for one of the pilot regions based on the results of SDG localization.*	Project report	No	Yes		Yes	Consultant's report

VI. Monitoring and Evaluation

According to the UNDP rules and procedures, the Project implementation monitored with the following monitoring and evalution plan:

MONITORING PLAN

Monitoring activity	Goal	Frequency	Expected actions
Track the achievement of results	Data on the progress of work, compared with the outcome indicators in the Results and Resources Matrix, will be collected and analyzed to assess the project implementation in terms of achieving the agreed objectives.	Quarterly or at the frequency required for each indicator.	If the implementation progresses more slowly than planned, the project management will address this issue.
Monitor and manage risks	Identify specific risks that may threaten the achievement of planned results. Detect and monitor risk management actions using a risk register. This includes measures and monitoring plans that may be required in accordance with UNDP's social and environmental standards. Audits will be conducted following UNDP's audit policy to manage financial risks.	Quarterly	Risks are identified by the project management, and measures are taken to manage the risks. The risk register is maintained continuously to track identified risks and the actions taken.
Learn	The knowledge, best practices and lessons learned collected regularly, as well as actively derived from other projects and from other collaborates and integrated into the project.	At least annually	Relevant lessons are learned by the project team and used for making management decisions.
Annual project quality assurance	The quality of the project assessed in accordance with the quality standards of the UNDP to identify the strengths and weakness of the project and to make management decisions to improve the project	Annually	The strengths and weaknesses of the project analyzed by the Project management and used to justify decisions aimed at omproving the Project effectivness
Review and make adjustments to the areas of activity	An Internal analysis of data and information on the results of all monitoring activities for decision-making	At least annually	Data on effectiveness, risks, lessons learned and quality discussed by the Project Board and used to adjust the Project's activites.

Project reporting	The Progress Report presented to the Project Board and key stakeholdres, the Report consists of project progress data showing the results achieved in comparison with pre-defined annual objectives at the task level, an annual summary of the project quality rating, an updated risk log with migration measures and any assessment or analysis reports prepared by for the reporting period.	Annually and by the end of the project (final report)	Project Progress Report, achievements, results, financial report and recommendations for the further perspective of its development discussed by the Project Board and used to develop (as necessary) a Project document for the next cycle of work.
Project review (Project Board)	Regular reviews of the project conducted by the Project management mechanism (Project Board) to assess its effectiveness and revise the multi-year work plan to ensure budget realism throughout the life of the Project. A final review of the Project conducted by the Project Board in the last year of the Project in order to document the lessons learned and discuss ways to expand and summarize the project results and lessons learned with the relevant audience.	At least annually	The project Board discussed any quality issues or slower-than-expected progress of work and coordinated management actions to address the issues identified.

VII. Multi-Year Work Plan

Year: 2026

Expected Outputs	Planned Activities	Timeframe				Budget Estimate			
		1Q	2Q	3Q	4 Q	Responsible Agency	Funding Source	Budget description	Amount (USD)
Output 1: **Assistance was provided in the implementation of development finance initiatives as part of the preparation of the Third Voluntary National Review of Turkmenistan on Achieving the Sustainable Development Goals.**	1.1. Consultations were organized at the central and local levels to identify the most prioritized SDGs for inclusion in the third Voluntary National Review on the implementation of the Sustainable Development Goals.					UNDP	Government of Turkmenistan	71400 National SDG expert (1 expert 70 days)	7,000
								75700 Seminar, workshop (20 ppl.x 1 day)	420
	1.2. Drafting of the third Voluntary National Review (VNR) on the implementation of the Sustainable Development Goals (SDGs).					UNDP	Government of Turkmenistan	71200 International expert (1 expert x 20 days)	12,000
								71600 Transportation costs (1 expert x 1 travel x 5 days)	2,731
								71300 National expert (1 expert x 70 days)	7,000
								75700 Seminar, training (20 ppl. x 1 day)	431.4
	1.3. Update of the Development Finance Assessment (DFA)					UNDP	Government of Turkmenistan	71200 International expert (1 expert x 15 days)	9,000
								71300 National expert (1 expert x 30 days)	3,000
								74200 Translation services	1,100
								74200 Printing	2,500
								74500 Operational costs	1,336.2
	Sub-total for Output 1								46,518.6
	GMS (General management support – Administartive costs) 7%						Government of Turkmenistan	75100 GMS	3,256.3
	Total for the Output 1, incuding 7% GMS								49,774.9

<u>Output 2:</u> **National capacity on SDG localization has been strengthened.**	2.1. Conducting a basic socio-economic assessment of the development agenda in selected pilot regions of Turkmenistan.					UNDP	Government of Turkmenistan	71200 National expert (1 expert x 50 days)	5,000
	2.2. Strengthening the capacities of local executive bodies on the localization of the Sustainable Development Goals (SDGs).					UNDP	Government of Turkmenistan	71600 Transportation costs (2 ppl. x 5 travels x 2 days)	4,777
								75700 Seminar, workshop (5 seminars 15 ppl. /1 day)	1,590
								74500 Operational costs	283
	Sub-total for Output 2								11,650.0
	GMS (General management support – Administartive costs) 7%						Government of Turkmenistan	75100 GMS	815,5
	Total for the Output 2, incuding 7% GMS								12,465,5
Project Management	Salary for the project staff					UNDP	Government of Turkmenistan	71400 Salary (Project manager)	18,332
							UNDP	71400 Salary (Project manager)	10,000
							Government of Turkmenistan	71400 Salary (Project assistant - 35%)	6,300
	Office expenses						Government of Turkmenistan	72500 Office supplies	350
								72400 Communication and internet	1,056
								74500 Operational costs	770
	Sub-total for project management Government of Turkmenistan						Government of Turkmenistan		26,808.0
	GMS (General management support – Administartive costs) 7%						Government of Turkmenistan	75100 GMS	1,876.6
	Total for Project management (Government of Turkmenistan including GMS)						Government of Turkmenistan		28,684.6
	Sub-total for peoject management UNDP						UNDP		10,000
TOTAL FOR THE PROJECT за 2026, Government of Turkmenistan									84,976.6
Total administrative costs (General Management Support), 7%:									5,948,4
TOTAL PROJECT COST (Government of Turkmenistan, including administrative costs):									90,925

YEAR: 2027

Expected Outputs	Planned Activities	Timeframe				Budget Estimate			
		1Q	2Q	3Q	4Q	Responsible Agency	Funding Source	Budget description	Amount (USD)
Output 1: **Assistance was provided in the implementation of development finance initiatives as part of the preparation of the Third Voluntary National Review of Turkmenistan on Achieving the Sustainable Development Goals.**	1.4. Provide support in organizing discussions of the draft third Voluntary National Review among various thematic groups to develop the final version of the report.					UNDP	Government Turkmenistan	75700 Seminar, workshop (25 ppl. x 1 day)	525
								74200 Design, printing	3,750
								74200 Translation services	3,300
	1.5. Conducted analysis of the regulatory and institutional framework for private sector support in Turkmenistan and developed recommendations for the application of successful international practices of private sector financing within the framework of the implemented Integrated National Financing Framework (INFF) in Turkmenistan.					UNDP	Government Turkmenistan	71300 National expert (1 expert x 50 days)	5,000
	1.6. Conducting training sessions and seminars for civil servants and representatives of small and medium-sized enterprises on the development of sustainable entrepreneurship.					UNDP	Government Turkmenistan	71200 International expert (1 expert x 10 days)	6,000
								71600 Transporattion costs (1 expert x 3 days)	2,231
								75700 Seminar, workshop (20 ppl. 1 day)	553
							Government Turkmenistan	74500 Operational costs	657
	Sub-total for Output 1								**22,016.5**
	GMS (General management support) 7%						Government Turkmenistan	75100 GMS	1,541.2
	Total for Output 1, including GMS 7%								**23,557.7**

<u>Output 2:</u> **Increased national capacity on SDG localization.**	2.3. Development of the Local Voluntary Review for one of the pilot regions.					UNDP	Government Turkmenistan	71200 International expert (1 expert x 15 days)	9,000
								71300 National expert (1 expert x 50 days)	5,000
								71600 Transporattion costs to one of the pilots velayats (2 ppl. x 1 travel x 2 days)	1,247
								75700 Seminar, workshop (15 ppl. 1 day)	330
								74200 Translation servies, design	6,200
							Government Turkmenistan	74500 Operational costs	497
	Total for Output 2								22,273.6
	GMS (General management support) 7%						Government Turkmenistan	75100 GMS	1,559.2
	Total for Output 2, including GMS 7%								**23,832.8**
Project Management	Salary for the project staff					UNDP	Government Turkmenistan	71400 Salary (Project manager)	18,332
							UNDP	71400 Salary (Project manager)	10,000
							Government Turkmenistan	71400 Salary (Project Assistant, 35%)	6,300
	Office expenses					UNDP	Government Turkmenistan	72500 Office supplies	350
								72400 Internet and communication	1,056
								74500 Operatioanl costs	770
	Sub-total for Government of Turkmenistan						Government Turkmenistan		26,808.0
	GMS (General management support) 7%						Government Turkmenistan	75100 GMS	1,876.6
	TOTAL PROJECT COST (Government of Turkmenistan, including administrative costs):						Government Turkmenistan		**28,684.6**
	Sub-total for UNDP						UNDP		10,000
TOTAL FOR THE PROJECT за 2027, Government of Turkmenistan									***71,098.1***

Total administrative costs (General Management Support), 7%:	***4,976.9***
TOTAL PROJECT COST (Government of Turkmenistan, including administrative costs):	***76,075.0***
TOTAL PROJECT COST 2026–2027 (Government of Turkmenistan)	***167,000***
TOTAL UNDP 2026–2027	***20,000***
TOTAL PROJECT COST 2026–2027 (Government of Turkmenistan and UNDP)	***187,000***

VIII. GOVERNANCE AND MANAGEMENT ARRANGEMENTS

The Project Board will be responsible for overall strategic guidance of the project and for making strategic decisions regarding the UNDP assistance project and the areas agreed upon in the project documents; the objectives set out in the Annual Work Plan and the planned milestones will be reviewed, assessed, and measured against their performance indicators to confirm that the project is achieving its key milestones, as well as to address any issues related to obstacles, if any arise.

Structure	Goal	Chair	Participants	Representation level	Frequency
Project Board	It is a platform for decision-making and acts as the Steering Committee of the UNDP Project to assist the Government of Turkmenistan in increasing national capacity in implementing the SDGs in Turkmenistan, as well as carrying out regulatory reforms and bringing legislation into line with WTO rules	Co-chairs are Minister of Finance and Economy of Turkmenistan and UNDP Resident Representative	Ministry of Finance and Economy of Turkmenistan and UNDP	Minister of Finance and Economy of Turkkmenistan UNDP Resident Representative or UNDP Deputy Resident Representative	Bi-annually

Project Board

After the signing of the Project document, the Project Board shall be established to provide directive and strategic management of the Project. This high-level oversight body shall be guided by the country's commitment to conducting credible, inclusive and transparent election and shall ensure that the Project meets the new requirements to be introduced, and will make strategic decisions to ensure that the Project's objectives are achieved, and the pace of project implementation is maintained at the appropriate level.

Responsibilities of the Project Board

The key role of the Project Board shall be to ensure that the Project remains on the right track with respect to the goals, objectives and results defined in the Project document, approval of Annual Work Plans and budgets of the Project, as well as providing strategic guidance for the implementation of the Project.

The Project Board shall provide high-level advice, retain overall management control over the Project and be responsible for resource mobilization and overall costs. The Project Board shall act as the Project's supervision body, where final decisions are made. The discussions of the Project Board shall be based on the materials provided by the Project Team.

Decision-making, co-chairs and membership

The Project Board shall make decisions based on consensus, and only in case of any disagreements, the Board members shall submit issues for discussion for decision-making by a majority vote.

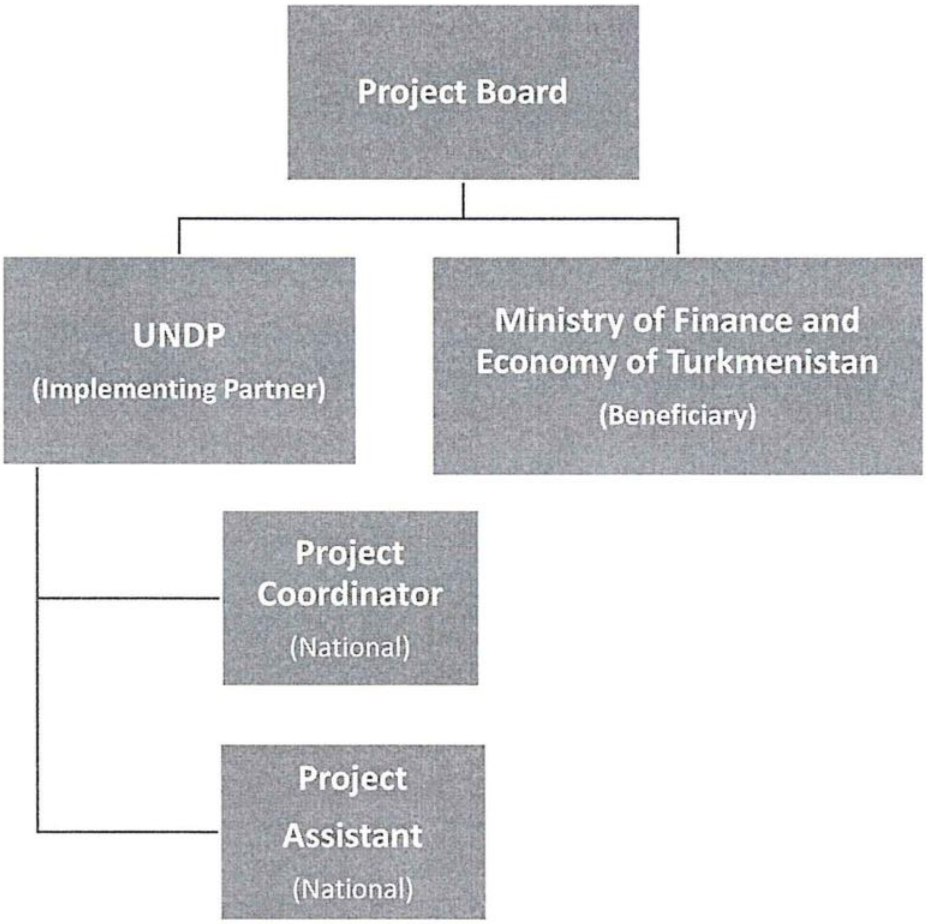
The Project Board shall be co-chaired by the Minister of Finance and Economy of Turkmenistan and UNDP Resident Representative.

The Project Board shall be convened at least bi-annually. If there is an urgent need for a decision by the Board, it can be convened, as necessary, on an ad hoc basis, including virtually.

Minister of Finance and Economy of Turkmenistan and UNDP Resident Representative shall be members of the Project Board.

Project coordination

A Project Coordinator hired by UNDP shall oversee the progress of the Project and coordinate the Project. The Project Coordinator shall be responsible for the operational management and decision-making of the Project, as well as for ensuring that the Project produces the results specified in the Project document. The Project shall hire a Project Assistant (national) to assist in performing tasks related to finance and operations. The Head of the UNDP Programme Department and the UNDP Programme Analyst shall provide strategic and programmatic guidance. The Programme Analyst shall be responsible for the strategic positioning of the project within the framework of the UNDP Country Programme for quality assurance, reporting to donors, as well as for informing the management of the UNDP country offices about the progress of the Project, and for resolving project-related issues with the UNDP management.



IX. Legal Context

This Project document shall be considered to be a document referred to in Article 1 of the Standard Basic Assistance Agreement (SBAA) signed between the Government of Turkmenistan and UNDP (date). All references in the SBAA that refer to an 'Implementing Agency' shall be read as 'Implementing Partner'. This project shall be implemented by UNDP in accordance with the financial regulations, rules, policies and procedures provided for by the Financial Regulations and Rules of UNDP. The financial management of UNDP shall ensure the best value for money, fairness, honesty, transparency and effective international competition.

X. Risk Management

1. UNDP as an Implementing Partner shall comply with the policies, procedures and practices of the United Nations Security Management System (UNSM).
2. ΠUNDP as an implementing Partner shall make every reasonable effort to ensue that none of the Project funds are used to support individuals or legal entities associated with terrorism, that the recipients of any resources provided by UNDP under this Project do not appear on the Consolidated Sanctions List of the UN Security Council (the Security Council List), and that the funds received by UNDP according to the Project Document were not used fo money laundering. The Consolidated

Sanctions Lists of the UN Security Council can be found on the website https://www.un.org/securitycouncil/content/un-sc-consolidated-list. This provision shall be included in all subcontracting contracts or agreements concluded within the framework of this Project Document.

3. Social and environmental sustainability shall be enhanced through the application of UNDP social and environmental standards (http://www.undp.org/ses) and an appropriate Accountability Mechanism (http://www.undp.org/secu-srm).

4. ПРОUNDP, as an Implementing Partner, shall: (a) carry out activities related to the Project and programme in accordance with the UNDP Social and Environmental Standards. (b) implement any management or mitigation plan prepared for the Project or programme in accordance with standards thereof, any (c) constructively and in a timely manner address any issues and complaints identified through the Accountability Mechanism, UNDP shall strive to ensure that communities and other project stakeholders and informed about and have access to the Accountability Mechanism.

5. When carrying out activities under this Project Document, UNDP, as an Implementing Partner, shall consider any allegations of sexual exploitation and abuse ('SEA') and sexual harassment ('SH') in accordance with its regulations, rules, policies and procedures

6. All signatories to the Project Document shall cooperate in good faith with any event to assess any obligations related to the programme or Project, or compliance with the Social and Environmental Standards of the UNDP. This includes providing access to project facilities, relevant personnel, information and documentation.

7. UNDP, as an Implementing Partner, shall ensure that the following obligations of each Responsible Party, Subcontractor and Sub-Recipient are fulfilled without fail:

a. In accordance with Article III of the Standard Basic Assistance Agreement, responsibility for the safety and security of each Responsible Party, Subcontractor and Sub-Recipient, their personnel and property, as well as property of UNDP in the care of such Responsible Party, Subcontractor and Sub-Recipent, shall be assigned to such Responsible Party, Subcontractor amd Sub-Recipient. In this regard, each Responsible Party, Subcontractor and Sub-Recipient shall:

i. put in place an appropriate Security Plan and maintain the Security Plan, taking into account the security situation in the country where the Project is being implemented.

ii. assume all risks and obligations related to the safety of such Responsible Party, Subcontractor and Sub-Recipient, and the full implementation of the Security Plan;

b. UNDP shall reserve the right to check the availability of such plan and, if necessary, propose changes to the Plan. Failure to maintain and implement an appropriate Security Plan, as required by this document, will be considered a violation of the obligations of the Responsible Party, Subcontractor and Sub-Recipient under this Project Document.

c. Each Responsible Party Subcontractor and Sub-Recipient (each of which is a 'Sub-Party' and all together are 'Sub-parties') shall acknowledge and agree that UNDP will not tolerate sexua; harassment and sexual exploitation and abuse of anyone by Sub-parties and other organizations involved in the implementation of the Project, whether as Contractors, or Sub-Contractors and their personnel, as well as any persons providing services for them within the framework of the Project Docuement.

(a) In implementing the activities under this Project Document, each Sub-Party shall comply with the Standards of Conduct set out in Secretary-General's Bulletin ST/SGB/2003/13 of 9 October 2003 concerning 'Special measures for protection from sexual exploitation and sexual abuse' ('SESA').

(b) In addition, without limiting the application of other provisions, rules, policies and procedures relevant to the implementation of activities in accordance with this Project Document, each of the Parties shall not be subject to sexual harassment in any form during the implementation of the activities ('SH'). SH shall be defined as any unwanted behavior of a sexual nature that can reasonably be expected or perceived as an insult or humiliation when such behavior interferes with work, is a condition of employment or creates a frightening, hostile or abusive work environment. This can happen at the workplace or in connection with work. Although this is usually associated with a certain pattern of behavior, SH can take the form of an isolated incident. When assessing the validity of expectations or perceptions, the point of view of the person who is the object of behavior should be taken into account.

d. When carrying out activities in accordance with this Project Document, each Sub-Party shall (with respect to its own activities) require its sub-parties (with respect to their activities) to have minimum standards and procedures or a plan for the development and/or improvement of such standards and procedures or a plan for the development and/or improvement of such standards and procedures in order to be able to take effective preventive and investifative measures. They should include: a policy on sexual harassment and sexual exploitation and abuse: a policy on reporting violations/protection from retaliation; as well as mechanism for complaints, disciplinary action and investigation. Accordingly, the Sub-Parties shall persistently demand that their respective Sub-Parties take all necessary measures to:

(i)Prohibit their employees, agents or any other persons hired to perform any services in accordance with this Project Document from engaging in SH or SESA;

(ii) Offer staff and associated personnel training on the prevention and response to SH and SESA. If the Sub-parties do not conduct their own training on the prevention of SH and SESA, the Sub-parties can use the training materials available in the UNDP;

(iii) Report and monitor allegations of SH and SESA that any of the Sub-Parties has been informed of or otherwise become aware of, and their status;

(iv) Refer victims/survivors of SH and SESA to secure and confidential victim assistance; and

(v) Promptly and confidentially register and investigate any allegations that are sufficiently credible to require an investigation into the SH and SESA. Each Sub-Party shall notify UNDP of any such allegations received and investigations conducted by it or any of its Sub-parties regarding their activities in accordance with the Project Document, and inform UNDP during the investigation conducted by it or any of such Sub-Parties, to the extent that such notification:

(i) shall not jeopardize the conduct of the investigation, including, but not limited to, the safety or security of people, and/or (ii) shall not contradict any applicable laws. After the investigation, the relevant Sub-Party shall inform UNDP of any actions taken by it or any other unit in connection with the investigation.

e. Each Sub-Party shall confirm that it has fulfilled the above to the satisfaction of the UNDP when the UNDP or any party acting on its behalf requests such confirmation. Failure by the relevant Sub-Party to comply with the above requirements, as defined by the UNDP, shall be considered grounds for suspension or termination of the Project.

f. Each Responsible Party, Subcontractor and Sub-Recipient shall ensure that any project activities carried out by them are conducted in accordance with the Social and Environmental Standards of the UNDP and ensure that any incidents or non-compliance issues are reported to the UNDP in accordance with the Social and Environmental Standards of the UNDP.

g. Each Responsible Party, Subcontractor and Sub-Recipient shall take appropriate steps to prevent misuse of funds, fraud, corruption or other financial violations by its officials, Consultants, Subcontractors and Sub-Recipients in the implementation of the Project or programme or the use of UNDP funds. Each Responsible Party shall ensure that financial management, anti-corruption, anti-fraud, anti-money laundering and anit-terrorism financing policies are in place and enforced with respect to all funds received from or through the UNDP

i. If an investigation is necessary, UNDP shall conduct investigations related to any aspect of UNDP programmes and projects. Each Responsible Party, Subcontractor amd Sub-Recipient shall provide full cooperation, including the provision of personnel, relevant documentation and access to its premises (and the premises of its Consultants, Subcontractotrs, and Sub-Recipients) for such purposes within a reasonable time and on acceptable terms as may be required for the purposes of the investigation. If there are restrictions in the fullfillment of this obligation, the UNDP shall consult to find a solution.

j. Each Responsible Party, Subcontractor and Sub-Recipient shall promptly inform UNDP as an Implementing Partner in the evnt of anu misuse of funds, credible allegations of fraud or corruption or other financial ireegularities with due confidentiality. If it becomes known that an UNDP project or activity, in whole or in part, is the subject of an investigation in connection with alleged fraud/corruption, each Responsible Party, Subcontractor and Sub-Recipient shall inform the Resident Representative thereof/the Head of the UNDP Office, who will immediately inform the Audit and Investigation Department (AID) of the UNDP. Regular informing of the management of the UNDP in the country and the AID shall be carried out regarding the progress and actions related to such an investigation.

k. UNDP shall be entitled to a refund from the Responsible Party, Subcontractor or Sub-Recipient of any funds provided that have been improperly used, including as a result of fraud, corruption or other financial irregularities, or otherwise paid for, except in accordance with the terms and conditions of the Project Document. Such amount may be deducted by UNDP from any payment due to the Responsible Party, Subcontractor or Sub-Recipient under this or any other agreement. If such funds have not been returned to UNDP, the Responsible Party, Subcontractor or Sub-Recipient shall agree that donors to UNDP (including the Government) whose funding is the source, in whole or in part, of funds for activities under this Project Document may contact such Responsible Party, Subcontractor or Sub-Recipient to return any funds that, according to in the opinion of the UNDP, were used improperly, including fraud, corruption or other financial irregularities, orotherwise paid for, except in accordance with the terms and conditions of the Project Document.

Note: The term 'Project Document' used in this paragraph shall be considered to include any relevant supplementary agreement concluded in addition to the Project Document, including agreements with Responsible Parties, Suvcontractors and Sub-Recipients.

l. Each contract issued by the Responsible Party, Subcontractor or Sub-Recipient in connection with this Project Document shall include a provision confirming that no fees, rewards, discounts, gifts, commissions or other payments other than those specified in the application proposal have been given, received or promised in connection with the selection process or during execution the contract, and that the recipient of funds from the Parties will cooperate with any investigations and inspections after payment.

m. In the event that UNDP applies to the relevant national authorities to take appropriate legal action in connection with any alleged violations related to the Project, the Government shall ensure that the relevant national authorities actively investigate the same violations and take appropriate legal action against all persons who were found to have participated in the violation, recover and return all recovered funds to UNDP.

Each Responsible Party, Subcontractor and Sub-Recipient shall ensure that all their obligations set out in this Section entitled 'Risk management' are transferred to their Subcontractors and Sub-Recipients and that all provisions of this Section entitled 'Standard Risk Management Provisions' are appropriately incorporated, subject to necessary changes, into all subcontracting agreements or sub-agreements concluded in addition to this Project Document.

Special Provision

1. The Ministry of Finance and Economy of Turkmenistan, in accordance with the provisions of the Agreement between the Government of Turkmenistan and the United Nations Development Programme on Co-financing, shall provide a Contribution for the implementation of this Project in the amount of **167,000** (one hundred sixty-seven thousand US dollars**)**, which will be transferred to the UNDP account as follows:

The Ministry of Finance and Economy of Turkmenistan, in accordance with the payment schedule below, shall transfer a Contribution in US dollar equivalent in the amount **167,000** (one hundred sixty-seven thousand US dollars), to the account of Citibank N.A., 111 Wall Street New York, NY 10043, Account No 36349562 and requisites: SWIFT No CITIUS33, ABA No021000089.

	Date of Payment	Amount
i.	20.02.2026	90,925 US dollars
ii.	20.02.2027	76,075 US dollars

a. The above payment schedule shall be subject to the requirement that the Contribution must be paid before the start of the planned activity. This schedule may be modified by mutual agreement in accordance with the progress of the Project.

b. UNDP shall receive, manage and use the Project Contribution in accordance with its applicable rules, regulations, policies, procedures and directives of UNDP, including, but not limited to, Financial Rules issued by the Executive Board of UNDP.

2. The value of the payment, if it is made in a currency other than US dollars, shall be determined using the United Nations operational exchange rate in effect on the date of payment. If there is a change in the United Nations operational exchange rate before the full use of the UNDP payment, the value of the balance of funds still held at that time shall be adjusted accordingly. If, in this case, a loss of the value of the remaining funds is recorded, the UNDP shall inform the Government in order to determine whether the Government can provide additional funding. If such additional funding is not available, UNDP may reduce, suspend or terminate the assistance provided to the Project.

3. The above payment schedule shall take into account the requirement that payments must be made before the implementation of planned activities. It can be changed according to the progress of the Project.

4. The UNDP shall receive and administer the payment in accordance with the regulations, rules and directives of the UNDP

5. All financial accounts and reports shall be expressed in US dollars.

6. If an unforeseen increase in expenditures or liabilities is expected or will occur (due to inflationary factors, exchange rate fluctuations or unforeseen circumstances), UNDP shall submit an additional estimate to the Government in a timely manner indicating the additional funding required. The Government shall make every effort to obtain the necessary additional funds.

7. If the above payments are not received in accordance with the payment schedule, or if the additional funding required in accordance with paragraph 6 above is not received from the Government or from other sources, the assistance provided to the project under this Agreement may be reduced, suspended or terminated by UNDP.

8. Any interest income related to the contribution shall be credited to the UNDP account and used in accordance with the established procedures of UNDP.

In accordance with the decisions and instructions of the Executive Board of UNDP:

The Contribution shall be paid for:

(a) 7% of the cost recovery for the provision of General Management Support (GMS) by the headquarters and country offices of UNDP.

(b) Direct costs of Project Implementation Support (PIS) services provided by UNDP and/or the Implementing Organization/Implementing Partner.

9. The ownership of equipment, supplies and other property financed by the Contribution shall be passed to the UNDP. Issues related to the transfer of ownership of the UNDP shall be determined in accordance with the relevant policies and procedures of the UNDP.

10. The Contribution shall be subject solely to internal and external audit procedures provided for in the financial regulations, rules and directives of the UNDP.